



**MAINE NARROW GAUGE**

• RAILROAD CO. & MUSEUM •

*Small Trains. Big Story.*

# ANNUAL REPORT 2014

# MOVING FORWARD BUILDING A LEGACY

## FROM THE EXECUTIVE DIRECTOR

As I look back on my first complete year with Maine Narrow Gauge, I remain as amazed and gratified as when I first became your Executive Director. Together, we accomplished so much in 2014! We achieved new benchmarks regarding relocation. We signed a new lease assuring certainty at our present location through early 2017. We developed new programs and events for our visitors. Our visitation increased and we had the most successful Polar Express to date.

We expanded the Annual Meeting into an annual member event and honored two long-time members of the organization. Arthur Hussey (Founders Award) and Dick Vigeant (Vigeant Award) were honored for their outstanding service and guests were treated with a presentation from Maine State Historian Earle Shettleworth. Additionally, attendees were able to tour the site of our new location in the Town of Gray.

We have many positive things going for us, and many new challenges to meet in the coming year. Your dedicated support of Maine Narrow Gauge continues to keep all of us optimistic! To the best staff any non-profit could have, I owe you all my sincere gratitude for your sacrifices, dedication, mentoring and patience. I greet 2015 with enthusiasm knowing that *together*, we can make a difference.

Donnell Carroll  
*Executive Director*

Donnell Carroll, *Executive Director*  
Allison Tevsh Zittel, *Director of Finance and Marketing*  
Christina Napoli, *Visitor Services Manager*  
Jennifer Halm-Perazone, *Volunteer Coordinator*  
Wesley Heinz, *Operations Manager*

STAFF

# TRUSTEES

Sharon Hickey, *President*

Fraser Jones, *Vice President*

Don Wildes, *Secretary*

Brian Durham, *Treasurer*

Arthur Hussey, II

John Marr

Kevin Mallory

Corey Boucher

Jeffrey Gilpatric

The past year has been a busy one for the museum. The board's main focus has been on getting the relocation train rolling. To this end, we have acquired ownership of the entire mile and a half right-of-way in the Town of Gray. Prior to taking possession of the property, we completed the Phase I and Phase II environmental assessments for contaminants. We are pleased to have engaged SMRT to design our new facility. We moved the tank car and flanger from Bridgton to Gray where they are now on display in front of the Gray Plaza. We also signed a two year lease with the new owners of the Portland Company while we continue to work on relocating to our new home.

Looking forward to 2015 our focus remains on our move to Gray, specifically raising \$2 million to fund the design and begin construction of a museum building worthy of our collection of antique railroad equipment. We will work to broaden our base of support by increasing our membership. If every current member brought in just one new member, we would reach our goal. Lastly, we will continue to develop our program offerings for the public and expand our outreach to the community.

Come on down and take a look at what is going on at the museum! We are most certainly on the move!

Sharon Hickey  
*Board President*

FROM THE  
BOARD PRESIDENT

# TOGETHER WE ACCOMPLISH GREAT THINGS

## DONORS

### SUPERINTENDENT (\$10,000+)

Donald Sanger

### MASTER MECHANIC (\$5,000-\$9,999)

Tom E. Dailey Foundation

Gray Shop N' Save

### TRAINMASTER (\$1000-\$4,999)

Jerry Angier

Ernest Brigham

Brian Durham

Louis Edmonds

Jeffrey Gilpatric

Sharon Hickey

John Manley

James Van Bokkelen

### CONDUCTOR (\$500-\$999)

David Eskelund

Arthur Hussey II

Neil James

Stephen King

Stephen Levine

### MEMIC

John Marr

Robert Meckley

### ENGINEER (\$250-\$499)

Leonard Bachelder

Peter Bautz

Charles de Sieyes

Gerald Doucette, Jr.

Edward Enners

Gray Historical Society

GNGDC

Elbridge Grover

David Wesley Heinz

Thomas Hughes

Robert Miller

Norway Savings Bank

Joseph Patton

PortTix

Jonathan Thomas

Rick Uskert

Edward & Carolyn Vaughn

### FIREMAN

### (\$100-\$249)

Stephen Andrews

James Ashton

John Atherton

Peter Atwood

Charles Axthelm

Thomas Casey

Paula Cranford

Current Computer Tech

Harriet Davis

Edward Dewey

Wayne Duffett

George Dukes

Gordon Fay

Allan Fisher

Stanley Fletcher

Paul Hallett

William Harring

Karen Hart

Jerome Hebda

Keith Howard

Bryan Jones

John Keene

David Keith

William Kincheloe

Cynthia King-Ryne

George Kush

Ena Laliberte

J. Emmons Lancaster

Martha Littlefield

Robert MacDonald

Peter Magoun

John McNamara

Merrill Miller

Stephanie Miller

Terry Miller

Thomas Miller

Jack Mine

Jay Monty

Paul Olenick

Mark Olson

Lawrence Perkins

Steve and Sarah Pfeil

Roger Putnam

Robert Joel Reynolds

Ralph Rousseau

Peter Sawyer

Jerome Shuman

Duane Snow

Leslie Southwick

Rob Tod

Martin Van Horn

George Wagoner

Ted Wahl

Bruce Wedlock

Marie White

Victor Zelman

### TRAINMAN (\$99 OR LESS)

Verna Andrews

James & Linda Auman

Richard Bond

Michael Brakey

Robert Brickman

Dan Brindell

Kenneth Brink

Aaron Burke

Will Clarke

Richard Coburn

John Connors

Dwight Cook

Paul Cook

Brian Del Ilano

Norman Delucchi

Collin Devaney

Nancy Dickson

Kenneth Dietz

Harry Downey, Jr.

Glenn Downing

Daniel Droege

James Felton

David Follansbee

Justin Franz

Daniel Gay

Robert Goeller

Robert Goin

Dot & Charlie Googins

Bill Gowen

Donovan Gray

Nancy & Bill Hall

Stephen Hartman

Trevor Hartford



Thomas Hoffelder  
Herbert Hooper  
Marc Holtzman  
Bruce Howlett  
Bill Hunter  
Theodore Jennings  
Robert Jones  
Stanley Jordan  
David Karper  
Walter Kress  
David Lunt  
Paul & Linda Maynard  
Melissa McCann  
Christopher McChesney  
Gary McCredie  
John McIlwaine  
Ralph Menconi  
John Merriman  
Richard Meyer  
John Middleton  
Robin Miller  
Richard Newell  
Clifford Olson  
Robert Ottosen  
Jeffrey Owens  
Janet Plant  
Donald Plotkin  
Cliff Richardson  
William Sample  
Patricia Sandilands  
Ronald Schnepf  
Paul Sherr  
Brian & Shelly Shibles  
Lawrence Shiplett  
Marc Silverstein  
William Spangler  
Walter Stapleton  
John Sutton  
John Thurlow  
Henry Vaughan  
Charlena Walker  
Sally Wigon  
Thomas Wilson  
Michael Wojcik

Gerald Bagley  
Charles Bailey  
Joseph Bell  
Corey Boucher  
Griffin Bourassa  
Hans Brandes  
Richard Chase  
Jake Childs  
Will Clarke  
Andriana Colucci  
Sheldon Combs  
Dakota Dumont  
Brian N. Durham  
Kathy Durham  
Hansel Fardon  
David A. Fletcher  
Stanley L. Fletcher  
James Foley  
John Frazier  
Christopher Gagnon  
Jeffrey Gilpatric  
Donovan Gray  
William Griglock  
Jeremy Gurney  
Nancy Hall  
Alicia Harding  
Trevor Hartford  
David Wesley Heinz  
Sharon Hickey  
Arthur M. Hussey, II  
Nancy J. Hutton  
Douglas Irish  
Matthew Jankowski  
Fraser B. Jones

Tim Jones  
Tom Kroon  
Alan Lamson  
Diane Libby  
John F. Marr  
Pete Mathers  
Roger Merrow  
Richard S. Meyer  
Colby Miles  
Merrill Miller  
Terry W. Miller  
Jay Monty  
Joseph Monty  
Richard Norton  
David H. Olds  
Dennis Pachulski  
Rudy Pelzer  
Lawrence A. Perkins  
Bill Piche  
Jon Remlin  
Freddy Roberts  
Gail Root  
Donald F. Sanger  
Peter Sawyer  
Lois Stolpman  
Ron Theriault  
Don Wildes  
Theodore Wirth  
Maxeen Wyatt

*Museum volunteers donated over  
10,800 hours in 2014, the equivalent  
of over five full-time employees.*

# FINANCIAL REPORT

## THE YEAR IN REVIEW

### INCOME STATEMENT

	2014	2013
INCOME		
Donations & Grants	94,018	74,239
Earned Income [Tickets, Admissions]	507, 067	506,415
Total Income	601,086	580,653
Less Cost of Goods Sold	-19,251	-25,886
Gross Profit	581,835	554,768
EXPENSE		
Interest & Fees	5,480	6,546
Collection [Restoration & Maintenance]	35,343	32,459
Development [Advertising & Marketing]	47,861	50,584
Facilities [Rent, Utilities, Track]	106,422	88,378
Administration [Insurance, Telephone, etc.]	64,864	56,659
Payroll	178,426	129,411
Depreciation	52,030	54,129
Program [Museum, Education, Polar Express]	111,386	102,588
Total Expense	601,812	520,754
Net Ordinary Income	-19,977	34,013
Net Other Income	3,273	305
Net Income	-16,705	34,318

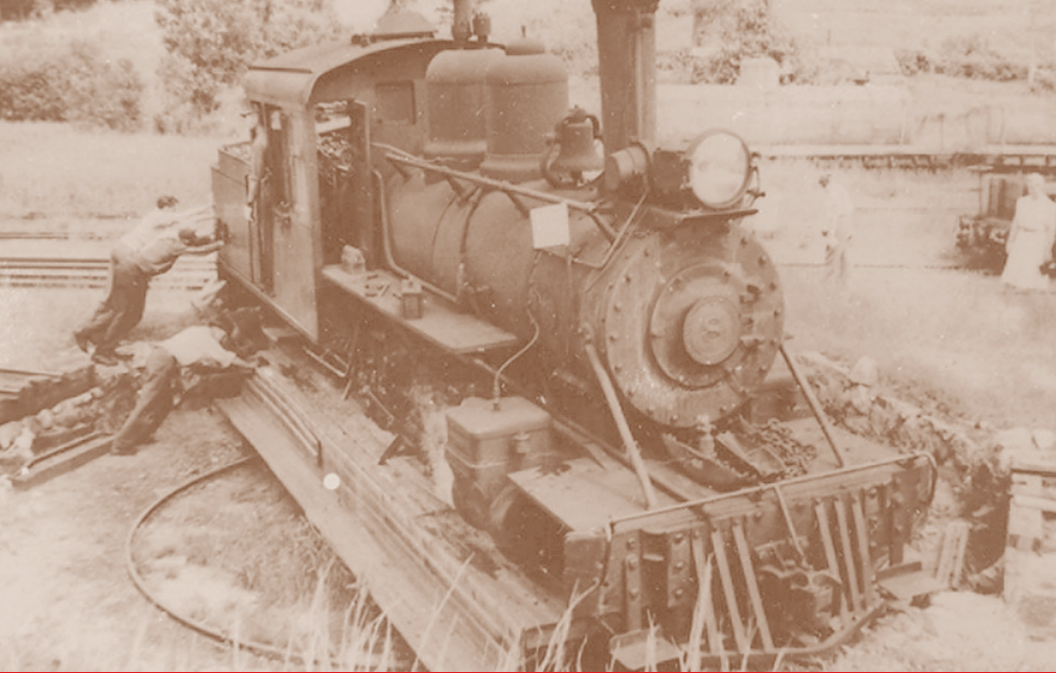
## BALANCE SHEET

	Dec 31, 2014	Dec 31, 2013
<b>ASSETS</b>		
Total Current Assets	430,773	438,342
Total Fixed Assets	679,199	702,529
<b>Total Assets</b>	<b>1,109,972</b>	<b>1,140,871</b>
<b>LIABILITIES</b>		
Total Current Liabilities	191,374	205,568
<b>Total Liabilities</b>	<b>191,374</b>	<b>205,568</b>
<b>EQUITY</b>		
Retained Earnings	935,303	900,985
Net Income	-16,704	34,318
<b>Total Equity</b>	<b>918,598</b>	<b>935,303</b>
<b>Total Liabilities and Equities</b>	<b>1,109,972</b>	<b>1,140,871</b>

## MISSION STATEMENT

*The Maine Narrow Gauge Railroad Company & Museum preserves and operates historic two foot gauge railway equipment for the education and enjoyment of the public.*





Maine Narrow Gauge Railroad Co. & Museum  
58 Fore Street - Portland, ME 04101  
207.828.0814 - [www.mainenarrowgauge.org](http://www.mainenarrowgauge.org)

