



MAINE NARROW GAUGE

• RAILROAD CO. & MUSEUM •

Small Trains. Big Story.



ANNUAL REPORT 2015

WORKING TOGETHER

We Accomplish Great Things

FROM THE EXECUTIVE DIRECTOR

We look back at 2015 as a year of firsts. A year of growth, a year of record-setting events, and a year we made strides as we embark on our relocation to Gray.

The train yard was cleared of some of the broken, discarded, and unsightly debris reducing our footprint and resulting in a new look and image for visitors. The right-of-way was cleaned up and the train platform boasted new banners and flags, making for a more pleasant trip along Casco Bay for our passengers. The museum launched new exhibits and a redesigned website. We saw the return of our family favorite Ice Cream Trains and the start of our new Rails & Ales event. An amazingly successful and sold out Pumpkin Train weekend helped conclude the regular season on a high note while the biggest and best Polar Express yet finished out the year.

Thanks to our collective contributions, a record number of tour groups, cruise ship passengers and visitors passed through our doors in 2015. With the restoration team maintaining all our coaches, the mechanical team keeping our diesel and steam locomotives purring along, and the top notch staff working tirelessly to help our organization grow, we raised the level of service to a new high in 2015. All of these great accomplishments were made possible through your support, enthusiasm, and encouragement. Thank you one and all!

So much energy, so much enthusiasm, and so much success! I look forward with zeal to 2016 and to further sharing our mission and history with thousands more individuals.

Donnell Carroll
Executive Director

MISSION STATEMENT

The Maine Narrow Gauge Railroad Company & Museum preserves and operates historic two foot gauge railway equipment for the education and enjoyment of the public.

STAFF

Donnell Carroll, *Executive Director*

Allison Tevsh Zittel, *Director of Finance and Marketing*

Christina Napoli, *Visitor Services Manager*

Jennifer Halm-Perazone, *Volunteer Coordinator*

Wesley Heinz, *Operations Manager*

BOARD OF TRUSTEES

John Marr, *President*

Fraser Jones, *Vice President*

Brian Durham, *Secretary & Treasurer*

Arthur Hussey, II

Sharon Roberts

Jeffrey Gilpatric

Sumner Field

VOLUNTEERS

Hashim Allah

Mr. Tim Averell

Gerald Bagley

Charles Bailey

Corey Boucher

Griffin Bourassa

Barbara Bozzi

Hans Brandes

Richard Chase

Will Clarke

Richard Cline

Sheldon Combs

Frank DePalma

Peter Dixon

Christopher Dowd

Dakota Dumont

Brian N. Durham

D. Lyle Elkins

Scott Emery

Hansel Fardon

David A. Fletcher

John Frazier

Catherine Geren

Jeffrey Gilpatric

William Griglock

Jeremy Gurney

Nancy Hall

Priscilla Harrison

Trevor Hartford

John Hennings

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Nancy J. Hutton

Douglas Irish

Matthew Jankowski

Fraser B. Jones

Joan Keefe

Sylvia Kraemer

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Pete Mathers

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Colby Miles

Merrill Miller

Terry W. Miller

Jay Monty

Joseph Monty

Richard Norton

David H. Olds

Dennis Pachulski

Rudy Pelzer

Larry Perkins

Bill Piche

Corissa Poley

Boyd Reese

Jon Remlin

Fred Roberts

Gail Root

Donald F. Sanger

Peter Sawyer

Luca Serio

Colt Stewart

Lois Stolpman

Pat Sudnik

Ron Theriault

Christopher Waystack

Theodore Wirth

Maxeen Wyatt

MEMBER & DONOR SUPPORT

SUPERINTENDENT (\$10,000+)

Donald Sanger

MASTER MECHANIC (\$5,000-\$9,999)

Sharon Roberts

TRAINMASTER (\$1000-\$4,999)

Jerry Angier
Richard Barter
Ernest Brigham
Edwin Currier
Dean S. Edmonds Foundation
Louis Edmonds
Sumner Field III
Gray Shop N' Save
Arthur Hussey II
Fraser Jones
John Manley
Robert Meckley
National Railway Historical Society
OTT Communications
Perry Shaw
James Van Bokkelen
Ted Wahl

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Brian Durham
David Eskelund
Jeffrey Gilpatrick
Nancy Hall
Mad Horse Theatre Company
Eileen Monahan
Portland Radio Group
Robert Reynolds
Conrad Struckman

ENGINEER (\$250-\$499)

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The Apple Lane Foundation
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John Bell
Greg Boulos
Hans Brandes
Charlene Carroll
Steve DiMillo
Gerald Doucette
David Follansbee
Gray-New Gloucester Development Corporation
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Thomas Hastings
Walter Hebold
David Wesley Heinz
Keith Howard
Thomas Hughes
Neil James
William Lee

Peter Magoun
Philip Marshall
Jay Monty
Norway Savings Bank
Lawrence Perkins
Roger Putnam
Peter Sawyer
Duane Snow

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John Atherton
Charles Axthelm
Gerald Bagley
Kimberly Bedrosian
Susan Beeson
Richard Bond
Daniel and Kathryn Brouillette
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Jean Burr
Stephen Bush
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Sean Carroll
Thomas Casey
Richard Cline
Pete Coffin
James Cohen
Herbert Connell
Danielle Conway
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Eric and Holly Jo Deltgen
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Brenda Dootz
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Glenn Downing
Wayne Duffett
Edward Enners
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Ann Fontaine-Fisher
Michael Formas
Dan and Amy Foster
John Frank
Lucy and Robert Fulton
Aaron Gant
Mark Gant
Lee Gardiner
Jonathan Gilman
Robert Goeller
Emily Gray
William Griglock
Stephen Hardtman
Jerome Hebda
Allison Hernandez
Herbert Hooper
Bill Hunter
Nancy Hutton
Robert and Faith Hyde
Aaron Im
Matthew Jankowski
Theodore Jennings

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Frank Knight
Walter Kress
George Kush
Lynne Lamborn
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Christine DL Levin
Martha Littlefield
David Lunt
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John Marr
Dave Mason
William Mathis
John McNamara
Roger Merrow
Richard Meyer
John Middleton
Eugene Milgram
Robert Miller
Terry Miller
Larry Milsow
Mom to Mom of Maine
Michael Murphy
Christine Newell
Edward Noyes, III
John O'Dea
David Olds
Clifford Olson
John Parker
Peter Plumb
Charles and Ericka Poppell
Kelley Pratt
Christy Reed
William Reid
Libby Reynolds
Rising Tide Brewing Company
Jared Roberts
Andrew Robitaille
Annette Rodriguez
Cynthia Rogers
Simon Rucker
Donald Russell
William Sample
Lisa Schiffman
Elena Schmidt
Paul Sherr
Brian Shibbles
Shipyard Brewing Company
Kathleen Skilling
Christian Small
Fred Smalley
Jonathan Thomas
Rob Tod
John Tumolo
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April Kate Vansandt
Erlon Varney
Natalie and John Waggener

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Bruce Wedlock
Jill Welch
Conrad Welzel
Susan Winsor
Theodore Wirth
Brendan Young
Katya Zenko
Christopher Zygmunt

TRAINMAN (\$99 OR LESS)

Ronald Albury
Scott Andrews
Lawrence Anton
Darrell Arndt
James Ashton
James Auman
Tim Averell
Charles Bailey
Dorothy Barton
William Basile
Corey Boucher
Eugene Breslin
Ian Brewer
Robert Brickman
Dan Brindell
David Brown
David Buczkowski
Craig Buhlman
Richard Bumpus
Joanne Busse
Harvey Campbell
Cheryl Carita
Derek Carpine
Donnell Carroll
Dewitt Chapple, Jr.
Richard Chase
Ardis Chretien
Will Clarke
C. Richard Coburn
Malcolm Collins
Connected Catholics
John Connors
Dwight Cook
Paul Cook
Paul Corbett
Nancy Lou Crouse
John D'Aloia, Jr.
Harold Dayton
Edmund Delory
Frank DePalma
Robert DeWachter
Nancy Dickson
Kenneth Dietz
Raymond DiPirro
Christopher Dowd
Bruce Dowling
Daniel Droege
D. Lyle Elkins
Hansel Fardon
Virginia Field
David Fletcher
Douglas Foster

Nicholas Fowler
Justin Franz
John Frazier
Daniel Gay
Catherine Geren
Brian Gilleran
Robert Goin
Bill Gowen
Ken Grimes
Elbridge Grover
Jeremy Gurney
William Hadley
Paul Hallett
Jennifer Halm-Perazone
Geoffrey Hamway
Eric Handley
William Harring
Trevor Hartford
Brian Hascall
Don Head
Charles Henderson
Bruce Howlett
Douglas Irish
Robert Jones
David Karper
Joan Keefe
John Keene
David Keith
John Kilbride
William Kincheloe
David Kirstein
Stanley Knotts
Stephen Kohut
Sylvia Kraemer
Roger Lambert
Alan Lamson
David Lawler
Linwood Leland
Olive Lewis
David MacCormack
Matthew Malkiewicz
Nancy Martin
Richard Mauser
Christopher McChesney
John McIlwaine
Peter McKenney
Ralph Menconi
Sara Merryman
Stephanie Miller
Mark Miller
Merrill Miller
Thomas Miller
Jack Mine
Donna Mitchelson
Joseph Monty
K. Savery Moore
Matthew Moore
Christopher Muller
Jan Nagle
Robert Newcombe
Richard Newell
Steven Nickless
Dick Norton
Paul Olenick

David Oliver
Mark Olson
Alfred Oneto
Walter Orloff
Robert Ottosen
Jeffrey Owens
Dennis Pachulski
Charles Pidacks
Gary Pittsley
Donald Plotkin
Corissa Poley
Sam Powers
Joan Preston
Boyd Reese
Cliff Richardson
Harold Robbins
Fred Roberts
John Rogers
David Rohrbach
Ernest Ross
Allen Ryan
Mary Ryder
Patricia Sandilands
William Saucier
Morton Schoenberg
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Donald Shapleigh
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Tom Sharratt
Harry Sherman
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Charles Snow
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C. William Spangler
Mark Spremulli
Colt Stewart
Pat Sudnik
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Steven Szabo
Robert Taylor
James Thomson
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Edward and Carolyn Vaughn
Ellis Walker
Charlena Walker
Francis Walton
Kurt Wegelius
Donald Wheeler
Marie White
Sally Wigon
Jan Williams
Richard Williams
Roger Wilson
Thomas Wilson
Robert Woods
Steve and Allison Zittel
Thomas Zitter

FINANCIAL REPORT

The Year in Review

BALANCE SHEET

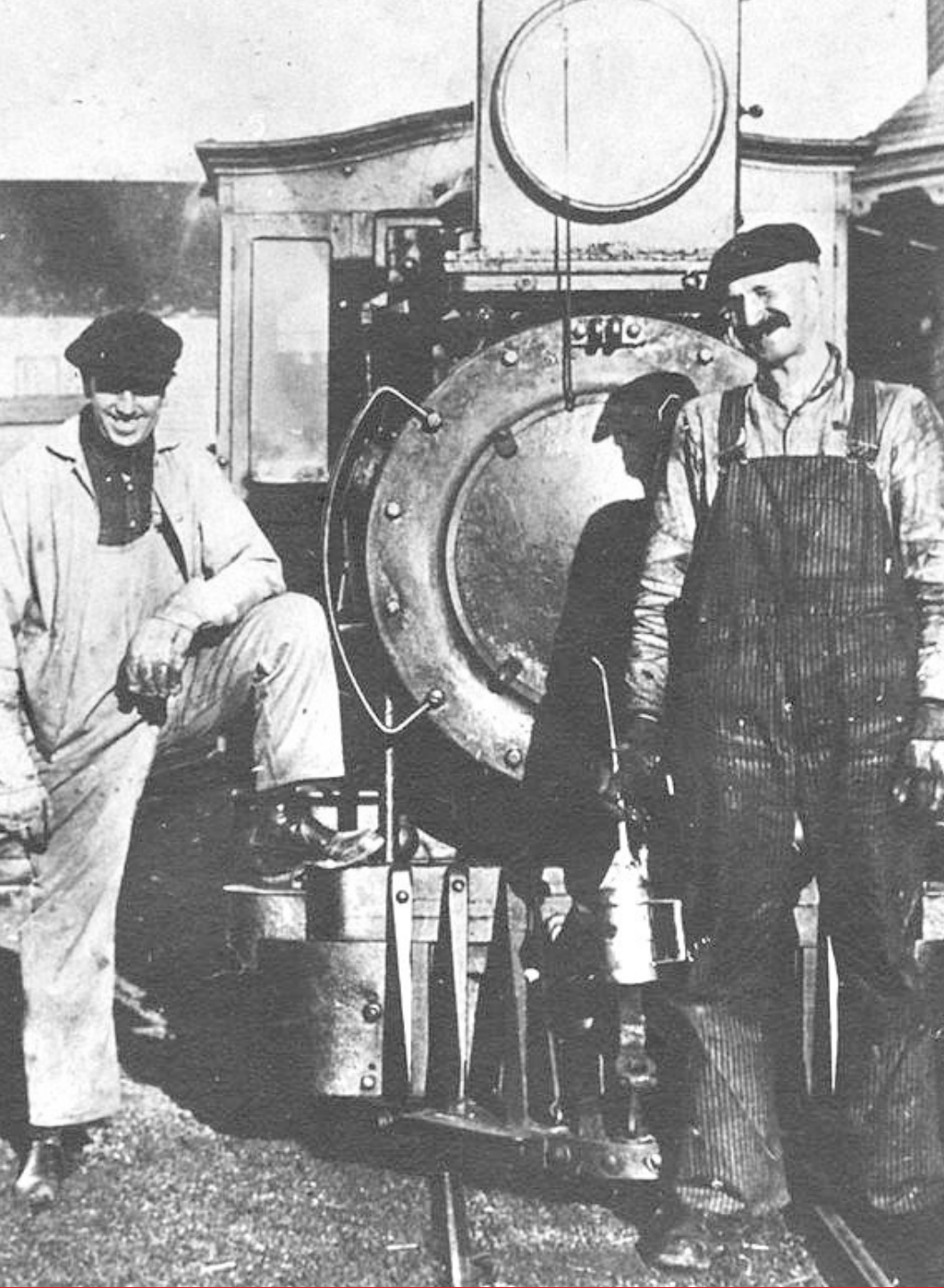
	Dec 31, 2015	Dec 31, 2014
ASSETS		
Total Current Assets	476,246	430,773
Total Fixed Assets	625,758	677,808
Total Assets	1,102,003	1,108,581
LIABILITIES		
Total Current Liabilities	142,001	116,031
Total Liabilities	142,001	116,031
EQUITY		
Retained Earnings	999,550	1,010,646
Net Income	-32,548	-18,096
Total Equity	960,002	992,550
Total Liabilities and Equities	1,102,003	1,108,581

"All of these great accomplishments were made possible through your support, enthusiasm, and encouragement."

-Donnell Carroll, Executive Director

INCOME STATEMENT

	2015	2014
INCOME		
Donations & Grants	72,362	94,018
Earned Income [Tickets, Admissions]	602,144	507,067
Total Income	674,506	601,086
Less Cost of Goods Sold	-24,782	-19,251
Gross Profit	649,724	581,835
EXPENSE		
Payroll	213,467	178,426
Administration	56,968	64,864
Development	50,948	47,861
Collection	64,991	35,343
Program	132,071	111,386
Facilities	104,907	106,422
Interest and Fees	7,253	5,480
Depreciation	52,050	53,421
Total Expense	682,656	603,203
Net Ordinary Income	-32,931	-21,368
Net Other Income	384	3,273
Net Income	-32,548	-18,096



Maine Narrow Gauge Railroad Co. & Museum

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