



Maine Narrow Gauge Railroad Co. & Museum

# ANNUAL REPORT 2016

# WORKING TOGETHER

*We Accomplish Great Things*

## FROM THE EXECUTIVE DIRECTOR

---

There were so many amazing memories in 2016. As I reflect back on the year there were numerous positive outcomes – the opportunity to present at the National Narrow Gauge Convention, collaboration with our fellow two-foot railway preservation organizations, over-flow crowds aboard the train for Independence Day, the Ice Cream Trains, the Pumpkin Trains, the Cork and Rail wine train, and the largest and most successful Polar Express yet. We were pleased to assist other organizations within the communities of Portland (Maine Homeless Veterans Alliance), Gray (Food Pantry), Windham (Neighbors Helping Neighbors), and offer over fifty agencies around the state gift vouchers. Above all, we were excited to achieve record attendance, with the most people ever visiting the museum during the 2016 season. In addition, we welcomed more members to the organization, took next steps toward our relocation in Gray and made an all-out effort to spruce up our space and our equipment while expanding our marketing outreach.

The excitement and momentum of the year will carry forward into the 2017 season. Together we continue to generate so much energy, effort, and enthusiasm. I cannot thank you all enough! I eagerly look to a bright and successful future. Hope to see you all soon – All Aboard for 2017!

Donnell Carroll  
*Executive Director*

## MISSION STATEMENT

---

The Maine Narrow Gauge Railroad Company & Museum preserves and operates historic two foot gauge railway equipment for the education and enjoyment of the public.

## STAFF

---

Donnell Carroll, *Executive Director*

Allison Tevsh Zittel, *Director of Finance and Marketing*

Christina Napoli, *Visitor Services Manager*

Jennifer Halm-Perazone, *Volunteer Coordinator*

Wesley Heinz, *Operations Manager*

## BOARD OF DIRECTORS

---

John Marr, *President*

Fraser Jones, *Vice President*

Brian Durham, *Secretary & Treasurer*

Arthur Hussey, II

Sharon Roberts

Jeffrey Gilpatric

Sumner Field

John Henninges

Jerry Angier

## VOLUNTEERS

---

Nicholas Aliquo

Vincent Aliquo

Hashim Allah

Bobby Alley

Jerry Angier

Tim Averell

Gerald Bagley

Corey Boucher

Jesse Brand

Guenther Brandes

Hans Brandes

Richard Chase

Will Clarke

Richard Cline

Sheldon Combs

Peter Dixon

Andrew Dolph

Glenn L. Downing

Stephen Dreher

Dakota Dumont

Brian N. Durham

Hansel Fardon

Steven Farrington

Adam Fletcher

David A. Fletcher

John Frazier

Catherine Geren

Jeffrey Gilpatric

William Griglock

Jeremy Gurney

Nancy Hall

Carson Hanrahan

Alicia Harding

Amelia Harnas

Priscilla Harrison

Trevor Hartford

Tim Hendrix

Nancy J. Hutton

Douglas Irish

Matthew Jankowski

Fraser B. Jones

Eric Kelley

Alan Lamson

Stephen Lane

Robert Lauren

Connor Maher

Cullen Maher

John F. Marr

Pete Mathers

Chris McClure

Roger Merrow

Richard S. Meyer

Merrill Miller

Terry W. Miller

Jay Monty

Joseph Monty

Michael Moulison

Stephan Myers

Luanne Napoli

Richard Norton

David H. Olds

David Oliver

Dennis Pachulski

Lawrence A. Perkins

Bill Piche

Jon Remlin

Fred Roberts

Sharon Roberts

Gail Root

Donald F. Sanger

Peter Sawyer

Luca Serio

Colt Stewart

Pat Sudnik

Claire Sutton

Ron Theriault

Brian Tutlis

Tom Tuttle

Theodore Wirth

Maxeen Wyatt

# MEMBER & DONOR SUPPORT

---

## *Superintendent*

**(\$10,000+)**

Jerry Angier  
John Manley  
Robert Meckley  
Robert Miller  
Donald Sanger

## *Master Mechanic*

**(\$5,000-\$9,999)**

Lee Rainey  
James Van Bokkelen

## *Trainmaster*

**(\$1000-\$4,999)**

Richard Barter  
Ernest Brigham  
Herbert Connell  
Dean S. Edmonds Foundation  
Brian Durham  
Louis Edmonds  
David Eskelund  
Sumner Field III  
Allan Fisher  
Jeffrey Gilpatrick  
Fraser Jones  
John Marr  
Norway Savings Bank  
Lawrence Perkins  
Sandra Piche  
Sharon Roberts  
Claire Sutton  
John Tobin  
Ted Wahl  
Lawrence Williams

## *Conductor*

**(\$500-\$999)**

Charles deSieves  
Roger Merrow  
Conrad Struckman  
Jonathan Thomas  
Erlon Varney

## *Engineer*

**(\$250-\$499)**

Kenneth Brink  
Donnell Carroll  
John Cratsley  
Steve DiMillo  
Chris Dombrowski  
Gerald Doucette  
Christopher Emmons  
Catherine Geren  
Elbridge Grover  
William Gullickson  
Nancy Hall  
Walter Hebold  
David Wesley Heinz

Gray Historical Society

Keith Howard  
Thomas Hughes  
Arthur Hussey, II  
Aaron Im  
Peter Magoun  
PortTix  
Perry Shaw  
Duane Snow  
Rob Tod

## *Fireman*

**(\$100-\$249)**

Carla Albers  
Verna Andrews  
John Atherton  
Gerald Bagley  
Barash Family  
George Barreto  
William Beardsley  
Jerry and Nellie Bergeron  
Kathleen Bettencourt  
Randi Blaisdell  
Michael Blake  
Richard Bond  
David Boneparth  
Hans Brandes  
Jean Burr  
Stephen Bush  
Phillip B. Bush II  
Darren Clark  
Richard Cline  
Lianon Close  
Danielle Conway  
Douglas Crosby  
Richard Curran  
Heather Dilios  
DJ Dixon  
Brenda Dootz  
Stephen Dreher  
Edward Enners  
Gordon Fay  
Chuck Fields  
David Follansbee  
John Frank  
Aaron Gant  
Jonathan Gilman  
Peter Glueck  
Charles Glueck  
Nowell and Tracy Godfrey  
Robert Goeller  
Andreas Goetz  
Robert Goin  
Dot and Charlie Googins  
Rachel Graham  
Gray Public Library  
Lynn Hallett Donahue  
Stephen Hardtman  
Elena Hardy  
Jerome Hebda  
Charles Henderson

Michele Hughes

Nancy Hutton  
John Isaacs  
Neil James  
Matthew Jankowski  
Theodore Jennings  
Bryan Jones  
Ben Keene  
John Keene  
Andrew Kerman  
Christina Killoran  
William Kincheloe  
George Kush  
AnnMarie Laduzenski  
Christine DL Levin  
Nicole Lewis  
Martha Littlefield  
David Lunt  
Lindsey Mallar  
Dave Mason  
John Massura  
John McNamara  
Adrian Mendoza  
Richard Meyer  
John Middleton  
Meghan Miers  
Eugene Milgram  
Thomas Miller  
Merrill Miller  
Terry Miller  
Mom to Mom of Maine  
Amy and Harry Monahan  
Stephan Myers  
Fionna Nilsson  
John O'Dea  
David Oliver  
Jeffrey Owens  
Dennis Pachulski  
John Parker  
Heather Payson  
Kimberly Pierce  
Peter Plumb  
Kerri Porter  
Mercedes Pour  
William Reid  
Margaret Rey  
Michael Ricci  
Cliff Richardson  
Bill and Joey Roberts  
Fred Roberts  
Fred Roberts, Jr.  
Annette Rodriguez  
Byron Roscoe  
Lloyd Rosevear  
Simon Rucker  
Donald Russell  
Allen Ryan  
William Sample  
Lisa Schiffman  
Elena Schmidt  
Tom Sharratt

Paul Sherr  
 Brian Shibles  
 Madeline Short  
 John Soule  
 Phil and Kristen Sowada  
 Catherine Stevenson  
 Colt Stewart  
 Elaine Strauss  
 David and Irma Thayer  
 John Tumolo  
 John Urbano  
 Nick Vacchiano  
 Henry Vaughan  
 George Wagoner  
 Erika Wannemacher  
 Bruce Wedlock  
 Donald Whitney  
 Charles Whittier  
 Jan Williams  
 Kristin and Morgan Wilson  
 Susan Winsor  
 Theodore Wirth  
 Brendan Young  
 Katya Zenko  
 Thomas Zitter

## *Trainman*

(\$99 or less)

Lawrence Anton  
 James Auman  
 Charles Axthelm  
 Charles Bailey  
 William Basile  
 Scott Becker  
 Corey Boucher  
 Jesse Brand  
 Guenther Brandes  
 Breggy Oil Service  
 Eugene Breslin  
 Dan Brindell  
 David Buczkowski  
 Harvey Campbell  
 Daniel Carroll  
 Will Clarke  
 John Conners  
 Dwight Cook  
 Paul Corbett  
 Rae Cousins  
 George Cromer  
 Nancy Lou Crouse  
 Anne Daigle  
 Tasha Dalessandro  
 John D'Aloia, Jr.  
 Robert DeWachter  
 Nancy Dickson  
 Kenneth Dietz  
 Megan Diffley  
 Raymond DiPirro  
 Peter Dixon  
 Andrew Dolph  
 Christopher Dowd

Bruce Dowling  
 Harry Downey  
 Glenn Downing  
 James Drake  
 Dakota Dumont  
 Amelia Fais Harnas  
 Steven Farrington  
 Adam Fletcher  
 Stanley Fletcher  
 Sierra Fletcher  
 Douglas Foster  
 John Frazier  
 Brian Gilleran  
 Bill Gowen  
 William Griglock  
 William Hadley  
 Paul Hallett  
 Jennifer Halm-Perazone  
 Geoffrey Hamway  
 Eric Handley  
 William Harring  
 Trevor Hartford  
 Matthew Hayduk  
 Robert Haynes  
 Don Head  
 John Henningses  
 James Hilly  
 Herbert Hooper  
 Douglas Irish  
 Robert & Linda Jodrie  
 Wayne Johnson  
 Robert Jones  
 David R. Karper  
 David Keith  
 Lisa Kheang  
 John Kilbride  
 Stephen King  
 Frank Knight  
 Stanley Knotts  
 Stephen Kohut  
 Walter Kress  
 Jen Laberge  
 Roger Lambert  
 Alan Lamson  
 Stephen Lane  
 David R. Lawler  
 Linwood Leland  
 Ric Leo  
 Olive Lewis  
 Joan Lord  
 Robert MacDonald  
 Connor Maher  
 Cullen Maher  
 Matthew Malkiewicz  
 John Marcigliano  
 Nancy Martin  
 Edward J. Martin  
 Richard Mauser  
 Paul Maynard  
 Christopher McChesney  
 John T. McIlwaine

Peter McKenney  
 Ralph Menconi  
 Colby Miles  
 Mark Miller  
 Stephanie Miller  
 Jack Mine  
 Joseph Monty  
 Katie Moriarty  
 Jan Nagle  
 Robert Newcombe  
 Richard Newell  
 Steven Nickless  
 David Olds  
 Alfred Oneto  
 Walter Orloff  
 Robert Ottosen  
 Andrew Pal  
 Bill Piche  
 Charles Pidacks  
 Donald Plotkin  
 Sam Powers  
 Roger Putnam  
 Neil Remsen  
 Harold Robbins  
 David Rohrbach  
 Ernest Ross  
 Patricia Sandilands  
 William R. Saucier  
 Peter Sawyer  
 Dr. Morton Schoenberg  
 Donald Shapleigh  
 Lawrence Shiplett  
 Christian Small  
 Michael Sodano  
 C. William Spangler  
 Mark Spremulli  
 St. Pierre Family  
 Allan Stearns  
 John Sutton  
 Steven Szabo  
 Lauren Tarantino  
 Robert Taylor  
 Pat Tryon  
 Brian Tutlis  
 Stanley H. Udy, Jr.  
 Betsy and Randy Uhuad  
 Martin Van Horn  
 Col. Edward and Carolyn Vaughn  
 Ellis Walker  
 Charlena Walker  
 Francis Walton  
 Kurt Wegelius  
 Donald Wheeler  
 Marie White  
 Bev Whitney  
 Sally Wigon  
 Richard Williams  
 Carolyn Williams  
 Roger Wilson  
 Thomas Wilson

# FINANCIAL REPORT

## *The Year in Review*

### BALANCE SHEET

	Dec 31, 2016	Dec 31, 2015
<b>ASSETS</b>		
Total Current Assets	438,888	476,246
Total Fixed Assets	573,728	625,758
Total Assets	1,012,616	1,102,003
<b>LIABILITIES</b>		
Total Current Liabilities	21,275	142,001
Total Liabilities	21,275	142,001
<b>EQUITY</b>		
Retained Earnings	960,002	999,550
Net Income	31,339	-32,548
Total Equity	991,341	960,002
Total Liabilities and Equities	1,012,616	1,102,003

*“Together we continue to generate so much energy, effort, and enthusiasm. I cannot thank you all enough!  
I eagerly look to a bright and successful future.”*

-Donnell Carroll, Executive Director

# INCOME STATEMENT

	2016	2015
INCOME		
Donations & Grants	108,504	72,362
Earned Income [Tickets, Admissions]	703,384	602,144
Total Income	811,888	674,506
Less Cost of Goods Sold	-30,913	-24,782
Gross Profit	780,975	649,724
EXPENSE		
Payroll	247,289	213,467
Administration	52,916	56,968
Development	38,557	50,948
Collection	45,103	64,991
Program	178,253	132,071
Facilities	126,530	104,907
Interest and Fees	10,503	7,253
Depreciation	52,030	52,050
Total Expense	751,181	682,656
Net Ordinary Income	29,794	-32,931
Net Other Income	1,545	384
Net Income	31,339	-32,548



Maine Narrow Gauge Railroad Co. & Museum  
58 Fore Street - Portland, ME 04101  
207-828-0814 - [www.mainenarrowgauge.org](http://www.mainenarrowgauge.org)